

**AIRPORT CONCESSION
DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) PROGRAM**

POLICY STATEMENT

Section 23.1, 23.23 Objectives/Policy Statement

The Miami-Dade Aviation Department (hereinafter "MDAD") has established an Airport Concession Disadvantaged Business Enterprise (ACDBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 23. MDAD is a department of Miami-Dade County and operates Miami International Airport (hereinafter "MIA"), which is a primary airport and has received Federal funds authorized for airport development after January 1988 under Title 49 of the United States Code. MDAD has signed airport grant assurances that it will comply with 49 CFR Part 23.

It is the policy of MDAD to ensure that ACDBEs, as defined in Part 23, have an equal opportunity to receive and participate in concession opportunities at MIA. It is also our policy:

1. To ensure nondiscrimination in the award and administration of opportunities for concessions by airports receiving DOT financial assistance;
2. To create a level playing field on which ACDBEs can compete fairly for opportunities for concessions;
3. To ensure that our ACDBE program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet Part 23 eligibility standards are permitted to participate as ACDBEs at our airport(s);
5. To help remove barriers to the participation of ACDBEs in opportunities for concessions at our airport(s); and
6. To provide appropriate flexibility to our airport(s) in establishing and providing opportunities for ACDBEs.

The Acting Associate Director of Minority Affairs has been designated as the ACDBE Liaison Officer. In that capacity, the Associate Director is responsible for implementing all aspects of the ACDBE program. Implementation of the ACDBE program is accorded the same priority as compliance with all other legal obligations incurred by MDAD in its financial assistance agreements with the Department of Transportation.

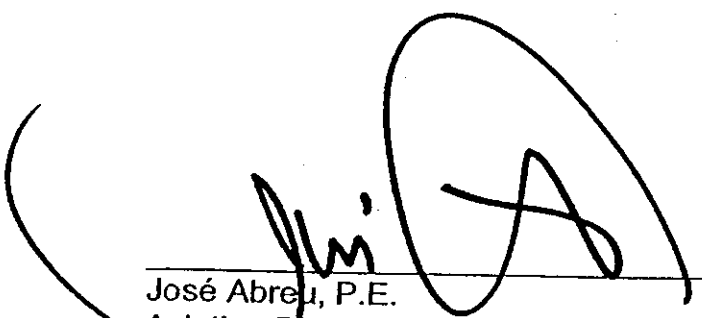
3/08/06

MDAD has disseminated this policy statement to the MDC Board of County Commissioners, MDAD executive staff, and other external organizations. We have distributed and discussed Part 23 with ACDBE and non-ACDBE concessionaires through the MDAD outreach and concessionaire/tenant meetings at MIA.

Further, MDAD will include the following assurances in all concession agreements and management contracts it executes with any firm after April 21, 2005:

This agreement is subject to the requirements of the U.S. Department of Transportation's regulations, 49 CFR Part 23. The concessionaire or contractor agrees that it will not discriminate against any business owner because of the owner's race, color, national origin, or sex in connection with the award or performance of any concession agreement, management contract, or subcontract, purchase or lease agreement, or other agreement covered by 49 CFR Part 23.

The concessionaire or contractor agrees to include the above statements in any subsequent concession agreement or contract covered by 49 CFR Part 23, that it enters and cause those businesses to similarly include the statements in further agreements.



José Abreu, P.E.
Aviation Director
Miami-Dade Aviation Department

Date: _____

3/14/06

OBJECTIVES/POLICY STATEMENT

Objectives/Policy Statement (26.1, 26.23)

The Miami-Dade County Aviation Department (MDCAD) has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The MDCAD has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the MDCAD has signed an assurance that it will comply with 49 CFR Part 26.

It is the policy of MDCAD to ensure that DBEs, as defined in Part 26, has an equal opportunity to receive and participate in DOT-FAA assisted contracts. It is also our policy:

1. To ensure nondiscrimination in the award and administration of DOT-FAA assisted contracts;
2. To create a level playing field on which DBEs can compete fairly for DOT-FAA assisted contracts;
3. To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. To help remove barriers to the participation of DBEs in DOT-FAA assisted contracts; and,
6. To assist in the development of firms that can compete successfully in the marketplace outside the DBE Program.

The Associate Director of Minority Affairs, Esterlene G. Lewis, has been delegated as the DBE Liaison Officer (DBELO). In that capacity, the Associate Director is responsible for implementing all aspects of the DBE Program. Implementation of the DBE Program is accorded the same priority as compliance with all other legal obligations incurred by the MDCAD in its financial assistance agreements with the Department of Transportation.

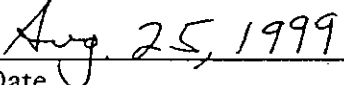
MDCAD has disseminated this policy statement to the MDC Board of County Commissioners, MDCAD executive staff, and other external components of our organization. We have distributed this statement to DBE and non-DBE business communities that are associated with us on DOT-FAA-assisted contracts.

Further, each contract MDCAD signs with a contractor (and each subcontract the prime contractor signs with a subcontractor) must include the following assurance:

The contractor, subrecipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of DOT-FAA assisted contracts. Failure of the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the Miami-Dade County Aviation Department deems appropriate.



Gary J. Dellapa, Director, MDCAD



Date