



EXHIBIT C

JANUARY 2025



FUTURE  READY



Concession Store Openings



On November 15, 2024, Miami-Dade Mayor Daniella Levine Cava, Vice Chairman Antonio Rodriguez, Commissioner Roberto J. Gonzalez, Aviation Director Ralph Cutie and others attended a ribbon cutting ceremony at MIA celebrating the opening of new concession stores, the Local Drip, a clothing retail store and The Spot Barbershop next to Door No. 15, pre-security.



Thanksgiving Luncheon for MIA's Volunteers



MDAD's annual Thanksgiving holiday luncheon for MIA's volunteers was attended by Mayor Daniella Levine Cava. Each year, the Mayor schedules time to attend the lunch and thank the volunteers for the services they provide visitors and passengers at the airport.



Certificate of Achievement for Excellence in Financial Reporting



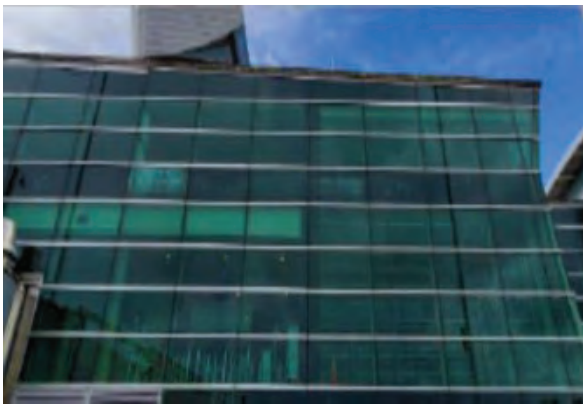
The Government Finance Officers Association of the United States and Canada (GFOA) awarded the Certificate of Achievement for Excellence in Financial Reporting to the Miami-Dade County Aviation Department (MDAD) for its annual comprehensive financial report for the fiscal year ending September 30, 2023. This is a prestigious national award that recognizes conformance with the highest standards for the preparation of state and local government financial reports and in governmental accounting and financial reporting.

This award represents a significant accomplishment by MDAD and its management team. MDAD has received a Certificate of Achievement from the GFOA for the last 32 consecutive fiscal years, from 1992-2023.



Projects Underway at MIA

A. MIA Glazing, Curtain Wall Assessment and Corrective Action for Concourse J



(Pictures 1 & 2 show the current conditions of the Curtain Wall System in MIA's Concourse J)

The project scope of work entails identifying and addressing those sections of the curtain wall that are structurally compromised or show signs of degradation. Those frames and glass sections will be demolished and replaced to restore the system to a state of good repair as noted below. The construction work is scheduled to begin in December 2024 and conclude in June 2026.

- Sealant Removal and Reinstallation - removal of old sealants around the glazing system, and the reinstallation of new, high-quality sealants to ensure water and air tightness, as well as improved insulation.
- Structural Steel Repairs - inspection and replacement of corroded or damaged structural steel elements supporting the curtain wall system, and repair or replacement of structural components to ensure integrity and safety.



B. MIA E Satellite APM Bridge Rehabilitation



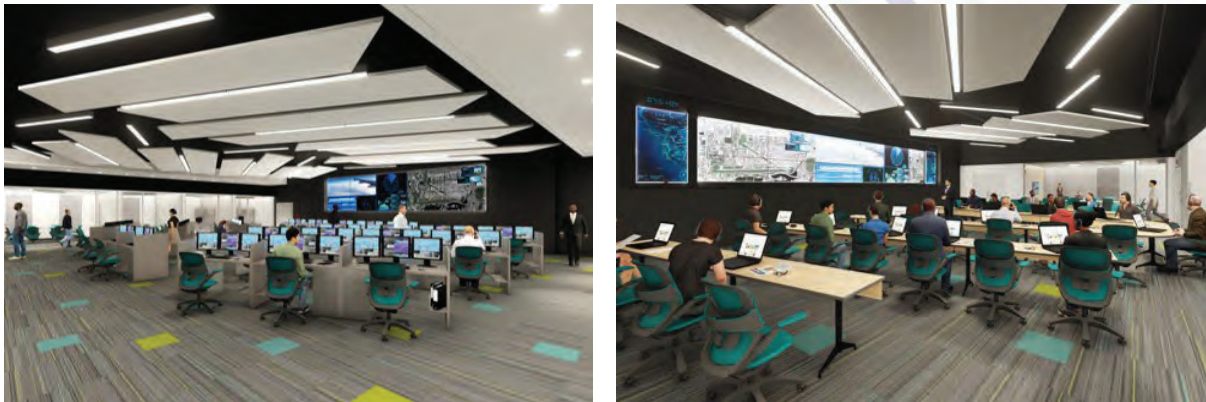
(Picture 1 is an aerial picture of the Automated People Mover (APM) bridge from MIA Concourse E to E-Satellite)

The project scope of work entails the work noted below. The construction work is scheduled to begin in December 2024 and conclude in June 2026.

- Bearing Pad Replacement - replace the elastomeric bearing pads under the guideway steel beams.
- Concrete Repairs - address the spalls, the delamination, and the cracks in the deck and substructure and repair/replace the expansion joints.
- Jacking - lift structure for bearing replacement and access to the existing components.
- Utility Adjustment - modify or replace the equipment and utilities on the bridge.
- Monitoring & Testing - inspect, test, and commission the systems post-repair.



C. MIA Airport Operations Center (AOC)

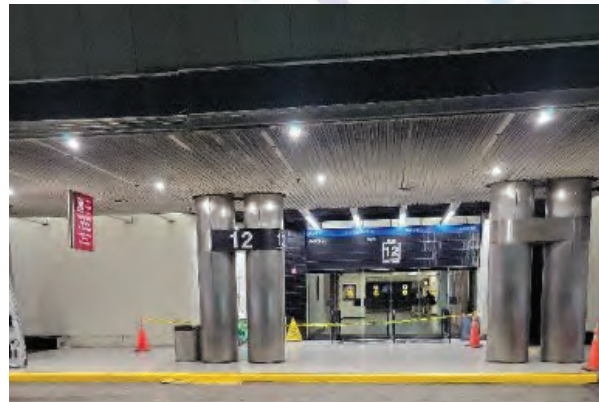


Pictures 1 & 2 are renderings of MIA's Airport Operations Center (AOC) and Emergency Operations Center (EOC) from the design phase of the project.

The functions of the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) will be combined and located on the third-floor level of Concourse D to provide a more efficient and unified control center. The design also includes future proofing for inclusion of a future “Virtual Gate Control Room”. The construction work is scheduled to begin in August 2025 and conclude in November 2026. The overall project cost: \$35M.



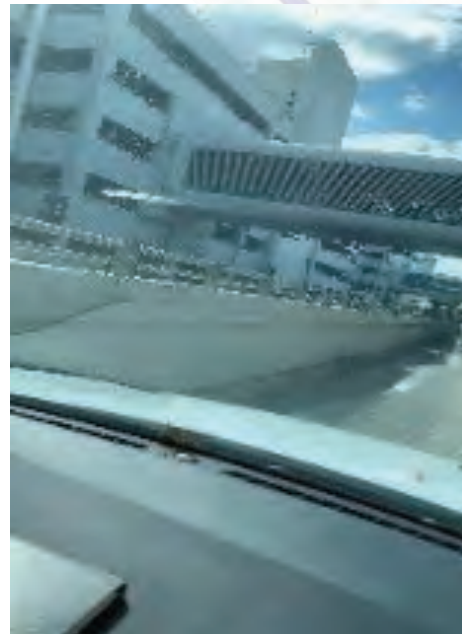
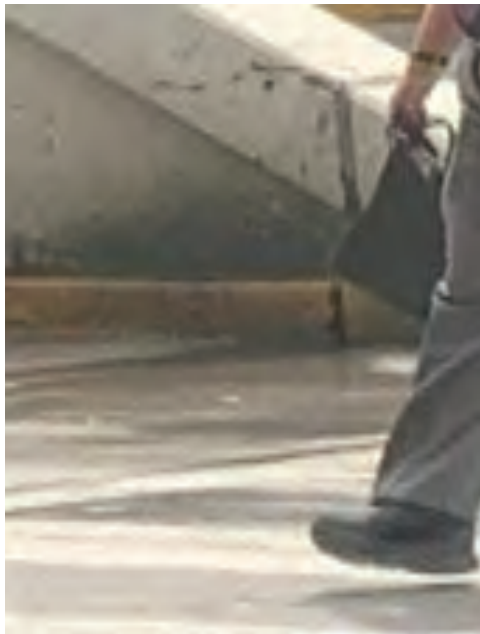
D. Terminal Upper Drive Project: Removal of Airline Signage from Terminal Upper Drive Fascia



The project entailed the removal of obsolete airline signage from the fascia of MIA's terminal upper drive. This task was completed on Monday, October 28, 2024.



E. Terminal Upper Drive Project: Pressure Washing of Outer Curb



The project entailed pressure washing and the removal of mold and scuff marks around the outer perimeter of MIA's terminal upper drive. This task was completed on Monday, October 28, 2024.



F. Terminal Upper Drive Project: Repair/Replacement/Painting of Ceiling Slabs



The project entailed repairing, replacing and painting MIA's terminal upper drive ceiling slabs between Door Nos. 10 through 12. This task was completed on Tuesday, October 29, 2024.



G. Terminal Upper Drive Project: Painting of Curbs between Doors Nos. 10-12 in Yellow



The project entailed painting MIA's terminal upper drive curb between Doors Nos. 10-12. This task was completed on Monday, October 28, 2024



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