

**AIRPORT CONCESSION  
DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) PROGRAM**

**Objectives/Policy Statement  
Section 23.1, 23.23**

**The Miami-Dade Aviation Department (MDAD)** has established an Airport Concession Disadvantaged Business Enterprise (ACDBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 23. MDAD is a department of Miami-Dade County and operates Miami International Airport (MIA), which is a primary airport and has received federal funds authorized for airport development after January 1988 (authorized under Title 49 of the United States Code). MDAD has signed airport grant assurances that it will comply with 49 CFR Part 23.

It is the policy of MDAD to ensure that ACDBEs as defined in Part 23, have an equal opportunity to receive and participate in concession opportunities at MIA. It is also our policy:

1. To ensure nondiscrimination in the award and administration of opportunities for concessions by airports receiving DOT financial assistance;
2. To create a level playing field on which ACDBEs can compete fairly for opportunities for concessions;
3. To ensure that our ACDBE program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as ACDBEs at our airport(s);
5. To help remove barriers to the participation of ACDBEs in opportunities for concessions at our airport(s); and
6. To provide appropriate flexibility to our airports in establishing and providing opportunities for ACDBEs.

*Andre Ragin, Aviation Small Business Strategic Advisor* has been designated as the ACDBE Liaison Officer (CABELLO). In that capacity, Mr. Ragin is responsible for implementing all aspects of the ACDBE program. Implementation of the ACDBE program is accorded the same priority as compliance with all other legal obligations incurred by MDAD in its financial assistance agreements with the Department of Transportation.

MDAD has disseminated this policy statement to the Miami-Dade County Board of County Commissioners and all the components of our organization. We have distributed this statement to ACDBE and non-ACDBE concessionaire communities in our area through outreach meetings, workshops and our website.



Ralph Cutié, Director and CEO  
Miami-Dade Aviation Department

Date September 13, 2021